AGILEPM FUNDAMENTALS

1 THE AGILEPM PHILOSOPHY

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Best business value emerges when projects are aligned to clear business goals, deliver frequently and involve the collaboration of motivated and empowered people.

This happens when every stakeholder involved in the project:

- *Understands and supports the business vision and goals*
- *Is empowered to make decisions in their area of expertise*
- *Collaborates to create a solution that meets business needs*
- *Collaborates to deliver the solution on time, based on agreed priorities*
- *Accepts that changes will be required as the project progresses and the solution needs are better understood over time*

UNDERLYING ETHOS OF AGILEPM

- **Common sense** *Using logical thinking and practical judgment instead of introducing unnecessary complexity*
- **Pragmatism** *Making decisions that adapt to real-life situations rather than following rigid rules or procedures*

2 PROJECTS IN THE 'REAL WORLD'

THE 4 REAL-WORLD PROJECT VARIABLES

- *Time*
- *Cost*
- *Quality*
- *Features*

TRADITIONAL PROJECT APPROACH

The traditional project approach typically focuses on agreeing on the scope of features to be delivered. Time and budget are then estimated based on delivering those features to an agreed-upon quality level. Features and their quality are often detailed to allow accurate time and cost estimates.

THE AGILEPM APPROACH

AgilePM ensures that a valuable solution is delivered on time and within budget by fixing time and cost while allowing features to be flexible. Contingency is managed by using MoSCoW Prioritization across a range of Project Artifacts (outlined in detail in Chapter S), which helps decide which features are essential for project success and which can be adjusted if necessary.

3 AGILEPM'S 8 PRINCIPLES

THE 8 PRINCIPLES OF AGILEPM

- *Focus on the business need*
- *Deliver on time*
- *Collaborate*
- *Never compromise quality*
- *Build incrementally from firm foundations*
- *Develop iteratively*
- *Communicate continuously and clearly*
- *Demonstrate control*

4 AGILEPM AND SCRUM

SCRUM

A lightweight, iterative framework commonly used in software development. It features time-boxed iterations called Sprints, usually 2-4 weeks long. It involves three main roles: Product Owner, Scrum Master, and Development Team. Key events include Sprint Planning, Daily Stand-ups, Sprint Reviews, and Sprint Retrospectives.

AGILEPM (AGILE PROJECT MANAGEMENT)

This framework is ideal for projects that need formal project management while remaining flexible. It emphasises business needs, timely delivery, collaboration, and control, providing a sense of reassurance and confidence to ensure successful project outcomes.

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